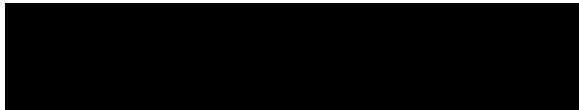


From: [Chris Gulik](#)
To: [Hugh Mazey](#)
Cc: [Gareth Fairweather](#); [Peter Mersi](#); [Bryn Gandy](#)
Subject: Auckland Light Rail - sponsors paper for meeting on 14 June 2021
Date: Thursday, 10 June 2021 6:53:00 pm
Attachments:



Attachments released separately

Kia ora Hugh

In support of this Light Rail Project Sponsors meeting on Monday 14 June, below are some briefing points for the minister. Feel free to contact Gareth or I to discuss further.

- **We agree with the recommendations in the report:** There has been good collaboration between the Establishment Unit and the Ministry to-date. This has meant issues and opportunities we have identified have been considered in the work set out in this paper and we are supportive of the recommendations.
- **We strongly support the approach set out in the paper to answering the strategic questions.** The business case process is the mechanism to developing the advice, providing the necessary evidence and seeking community feedback on these big topics. It is important for this process to run to ensure Sponsors make well-informed decisions. In saying this, this meeting provides an opportunity to get a sense of Sponsors' level of appetite on these strategic questions.
- **Leveraging development opportunities is critical to the success of the project.** With regards to the city shaping opportunity of the project, it is our hope that:
 - o **The scope of the project considers scenarios of growth that go above existing planned capacity.** This reflects the vital role that the project has in optimising the development capacity along the corridor. Many of the scheme's benefits will be reflected in the urban form it enables, especially in terms of enabling opportunities for affordable housing, and supporting quality compact urban form that avoids and reduces carbon emissions. The business case should be bold in this respect. The willingness of Auckland Council to intensify beyond its current planned growth is a possible talking point at the Friday 11 June Auckland Housing and Urban Growth Joint Work Programme meeting, and may be raised at the Sponsors meeting on 14 June.
 - o **Beyond simply 'enabling' growth, advice to Sponsors should consider the benefits of the Crown/local government being involved in the delivery of that growth.** To give certainty around the delivery of the enabled growth, and to ensure that opportunities for value capture are leveraged, Sponsors should seek advice on the role of the project in facilitating and/or actively assisting development along the corridor.
- **We should manage expectations around the level of public engagement on benefits and trade-offs that is possible before November.** The consultation and engagement strategy sets out that the approach over the next six months will be on listening to stakeholders and seeking to understand their challenges and opportunities. This is the beginning of the process of building social licence. We consider that detailed engagement on trade-offs and options is unlikely before the end of the year. We

understand the Mayor and Deputy Mayor may push for a single preferred option to be recommended at the end of this business case process. Whilst we expect indicative costs, benefits, trade-offs and risks associated with different scheme options to be presented to Sponsors to support them in determining a preferred way forward, many aspects of route and alignment will need further engagement with the public before this can be confirmed.

Ngā mihi
Chris

From: Lucy Riddiford

Sent: Wednesday, 9 June 2021 2:25 PM **Withheld to protect the privacy of Natural Persons**

To: Hugh Mazey [REDACTED]

Cc: Tommy.parker [REDACTED]; Leigh Auton [REDACTED]; Erana Sitterle [REDACTED]; Gareth Fairweather

[REDACTED]; Megan Tyler [REDACTED]

Subject: Auckland Light Rail - sponsors paper for meeting on 14 June 2021

Hi all

Here is the paper for the meeting with sponsors on 14 June. This paper is the only item on the agenda and it hopefully covers off what the Minister has requested.

Hugh, as discussed, you'll make sure that the paper gets to the sponsors and produce an agenda if one is needed.

Leigh and Tommy have a meeting with Minister Wood on Friday and our proposal is that the main agenda item for that meeting should be preparation for the sponsors' meeting. We're not proposing to prepare any further papers.

Ngā mihi

Lucy

Lucy Riddiford General Counsel Strategic Projects
Legal Team / Corporate Support

DDI [REDACTED] M [REDACTED] **Withheld to protect the privacy of Natural Persons**

E [REDACTED] / w nzta.govt.nz

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